CARRIER CONNECT DATA SOLUTIONS

Investor Presentation
Fall 2025

TSXV: CCDS
OTCQB: CCDSF
WKN: A40XB1

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WHAT IS A DATA CENTER?

A data center is a physical location that stores computing machines and their related hardware equipment.

It contains the computing infrastructure that IT and AI systems require, such as power, cooling, fiber connectivity and network equipment.

It is the physical facility that stores any company's digital data.

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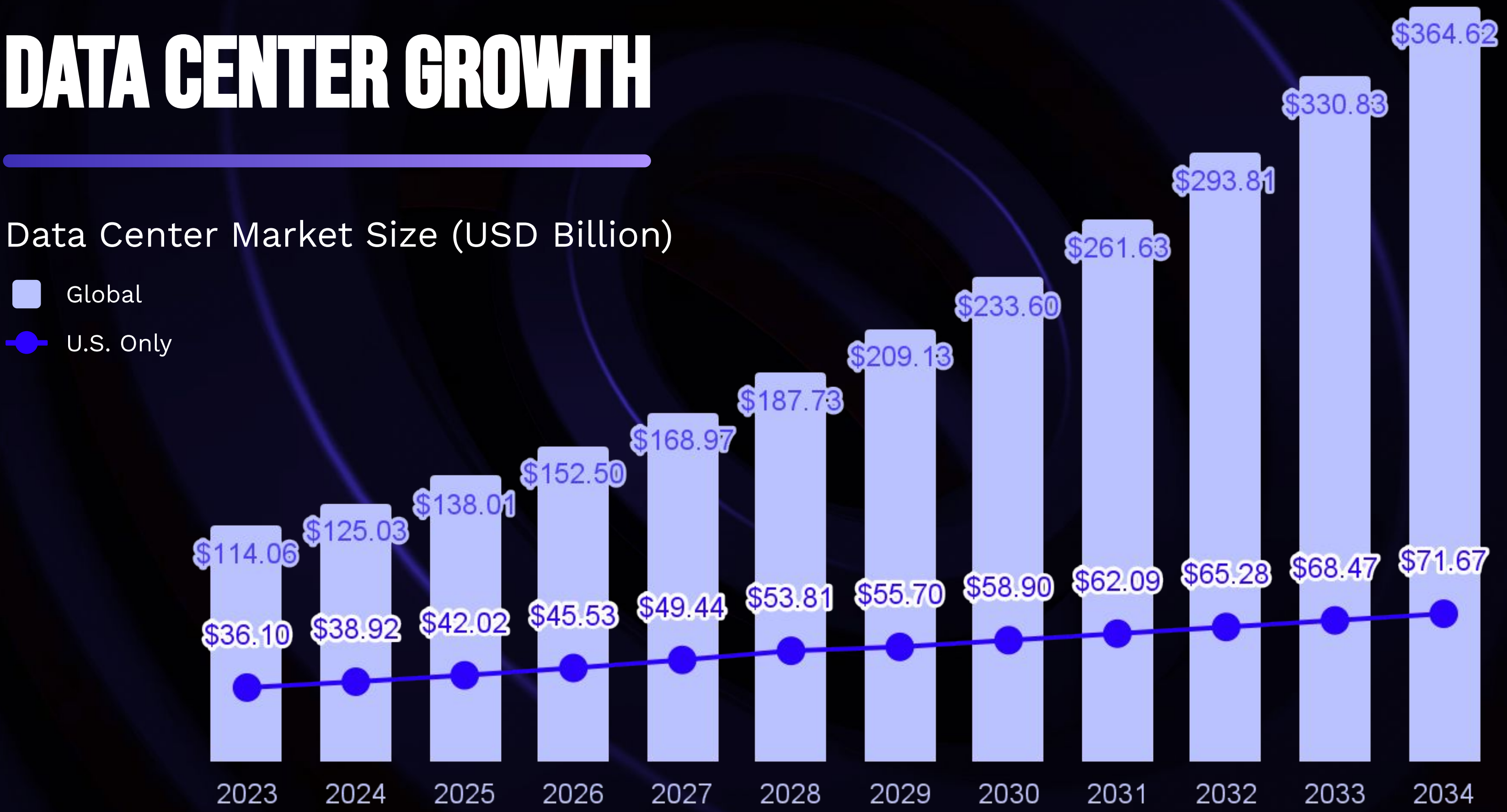
DATA CENTER GROWTH

Data Center Market Size (USD Billion)



Source: www.precendencersearch.com/data-center-market

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DATA CENTER GROWTH: MARKET SCOPE

Report Coverage	Details
Market Size by 2023	USD $114.06 Billion
Market Size by 2024	USD $125.35 Billion
Market Size by 2034	USD $364.62 Billion
Growth Rate 2024 to 2034	CAGR of 11.39%
Largest Market	North America
Base Year	2023
Forecast Period	2024 to 2034

INVESTMENT THESIS

Two high value targets:

- Private companies (entrepreneurs) seeking liquidity
- Non-Core assets of non data center corporations

In both cases, Carrier can acquire data centers for discounted or private company valuations, and in return realize public company valuations

Pubco Data Center Valuations = 10x annual revenue
Pubco Data Center EBITDA = 40%+

$1M annual revenue = $10M market cap (Carrier target)

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200 BURRARD ST, VANCOUVER

200 Burrard is Carrier's flagship data center located in the heart of Vancouver, BC.

In the heart of the downtown core it is directly connected to the Harbour Center Internet Hub via multiple diverse fiber paths.

Site 1 has 50 racks of Tier II/III space provisioned, capacity to expand, redundant power, cooling and infrastructure.

24 hour manned security and easy loading facilities make this an excellent metro DC.

2024 Revenue: $360k
2025 target: $500k+

** Stock photo, not actual image of 200 Burrard*

PERTH, AUSTRALIA

- 2MW Facility

- 220 Rack of Space - all built out

- 3 Diesel Generators
- 3 Industrial Chillers
- Full UPS Systems

- $65k/month revenue
- $330k monthly revenue potential

- $6M+ installed equipment
  - $20M+ Build cost

- AUD $2.5M purchase price
  - $300k upfront, rest 25 year vendor take-back

** Stock photo, not actual image of 200 Burrard*

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OTTAWA, CANADA - LOI SIGNED

- 2 x 2MW Facilities

- 4 data halls - all built out

- 60 international customers

- $220k+ monthly revenue ($2.6M/year)
  - $500k+/month potential ($6M/year)
  - $60M market cap potential
  - $40M+ Build cost

- CAD $8.5M purchase price
  - $4.1M cash, $4.4M stock

- Q4 closing

** Stock photo, not actual image of 200 Burrard*

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TIMELINE OF SUCCESS

2019

Carrier Incorporated

2022

Carrier acquires 200 Burrard

2024

Carrier achieves $360k in Revenue

Signs definitive agreement to go public

FEB 2025

Carrier lists as Carrier Connect Data Solutions (CCDS) on TSXV

2025 Q2-Q4

Acquire second and third data centers through M&A

2026

Further expand data center portfolio

2027

Build first new Carrier Connect Data Center

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MEET THE TEAM

MARK BINNS
CHIEF EXECUTIVE OFFICER

Mr. Binns is a seasoned public market CEO, having led 3 public companies as CEO including building BIGG Digital Assets from a 2 employee startup to a billion dollar company in 2021.

Mr. Binns has raised over $50M as a public CEO, and holds deep investment banking and broker relationships in Canada and the USA.

JOHAN ARNET
CHIEF TECHNOLOGY OFFICER

Mr. Arnet is the co-founder of Carrier Connect and has started and grown 9 IT, internet and technology companies since 1995.

Recipient of the 1999 BDC Young Entrepreneur of the Year Award, Mr. Arnet has enjoyed a successful career in the technology space. Mr. Arnet also works as an advisor in Investment Banking.

MEET THE TEAM

MITCHELL DEMETER
BOARD MEMBER

Mr. Demeter is a proven entrepreneur and blockchain pioneer with over 15 years of experience in scaling and leading high-growth companies.

Mr. Demeter served as a Director of BIGG Digital Assets Inc. (TSX.V: BIGG), and currently serves as a Director at Bitcoin Well (TSXV: BTCW) and Neptune Digital Assets (TSX.V:NDA).

PETER SMYRNIOTIS
BOARD MEMBER

Mr. Smyrniotis leads and partners with startups to achieve growth and secure venture backed funding. He works with Executive Teams within his portfolio to build high performance teams who develop robust product roadmaps, comprehensive GTM strategic plans, and then a capital plan to build high growth, high value ventures.

Mr. Smyniotis is director of Victory Square Technologies, a leading Canadian technology accelerator, as well as director of Spark RE Technologies Inc., CoPilot AI, TTGI and Rentatee Technologies Inc.

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MEET THE TEAM

DAN BARNHOLDEN
CAPITAL MARKETS ADVISOR

Mr. Barnholden is a seasoned capital markets professional with over 20 years of experience in senior investment banking roles at bank-owned and boutique dealers in Toronto and Vancouver. He has raised billions of dollars in debt and equity for junior, mid-tier and senior companies, as well as advised dozens of companies on mergers, acquisitions, divestitures, and other financial, strategic and governance matters. Mr. Barnholden worked with an international investment banking firm where he was Managing Director, Investment Banking. He also served as Head of Investment Banking at a Vancouver based, employee-owned investment banking firm.

Mr. Barnholden currently serves as the CEO at Luca Mining (TSXV: LUCA).

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CAP TABLE

Shares Outstanding	13,311,028
Stock Options*	1,310,000 @ .15 / .30 / .38 / .60
Warrants	2,072,448 @ .30, .50 and .65
Total Diluted Outstanding	16,693,476

- 32% of shares owned by Insiders (4.2M+ shares)
- 4.3M shares are escrowed from 24 to 36 months
    - Only 7M shares free trading, 2M shares on 4 month hold

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CHART

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CATALYSTS

ACQUIRE DC #3 & #4

- Add 3rd and 4th data center to portfolio
- 10x top line revenue

US LISTING - OTCQB LISTING COMPLETE

- Start marketing south of border
- Unlock significant US investment

UPGRADE 200 BURRARD / FILL PERTH

- Unlock higher revenue potential
- Increase service offerings available

INVESTOR OUTREACH

- Tell the Carrier story & growth plan
- Increase interest and investment in Carrier

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