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* WHAT IS A DATA CENTER?



PHYSICAL

A data center is a physical location that stores computing machines and their related hardware equipment.



COMPUTING INFRASTRUCTURE







It contains the computing infrastructure that IT and Al systems require, such as power, cooling, fiber connectivity and network equipment.



It is the physical facility that stores any company's digital data.



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INVESTMENT THESIS

HIGH VALUE TARGETS



Private companies (entrepreneurs) seeking liquidity

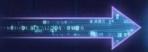


Non-Core assets of non data center corporations

STRATEGY



Private/Discounted Valuation



Public Company Valuation

In both cases, Carrier can acquire data centers for discounted or private company valuations, and in return realize public company valuations.

FINANCIAL METRICS & TARGET



Pubco Data Center Valuations = **10x annual revenue**



Pubco Data Center EBITDA = **40%**+



\$1M annual revenue = **\$10M market cap** (Carrier target)

200 BURRARD ST, VANCOUVER



OVERVIEW & CONNECTIVITY

Carrier's flagship data center

Heart of Vancouver, BC

Directly connected to Harbour Center Internet Hub

Multiple diverse fiber paths



FACILITY DETAILS & SECURITY

Site 1: 50 racks of Tier II/III space

Capacity to expand

Redundant power, cooling & infrastructure

24 hour manned security

Easy loading facilities



FINANCIAL GROWTH

2024 Revenue: \$360k

2025 Revenue: \$450k

2026 Target: \$750k

PERTH, AUSTRALIA - NEXION W1



FACILITY SNAPSHOT

- 2MW Facility
- 220 Rack of Space all built out
- 3 Diesel Generators,
 3 Industrial Chillers,
 Full UPS Systems



FINANCIAL POTENTIAL

- \$65k/month revenue
- \$330k monthly revenue potential (\$4M/year)
- \$6M+ installed equipment, \$20M+ Build cost



ACQUISITION DEAL

- AUD \$2.5M purchase price
- \$300k upfront
- Rest 25 year vendor take-back

OTTAWA, CANADA - PURECOLO



FACILITY SNAPSHOT

- 2 x 2MW Facilities
- 4 data halls all built out
- 60 international customers



FINANCIAL POTENTIAL

- \$500k+/month potential (\$6M/year)
- \$60M market cap potential
- \$40M+ Build cost



ACQUISITION DEAL

- CAD \$8.5M purchase price
- \$4.4M cash, \$4.1M stock
- Closed Dec 2025

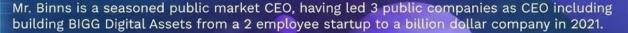
TIMELINE OF SUCCESS C C Carrier lists as Carrier D Further expand data Carrier acquires Connect Data Solutions S center portfolio 200 Burrard (CCDS) on TSXV 2026 FEB 2025 2022 2019 2024 2025 Q2-Q4 2027 Carrier Carrier achieves Acquire second Build first new and third data \$360k in Revenue Carrier Connect Incorporated centers through Data Center Signs definitive M&A

agreement to go public

MEET THE TEAM



MARK BINNS Chief executive officer



Mr. Binns has raised over \$50M as a public CEO, and holds deep investment banking and broker relationships in Canada and the USA.



JOHAN ARNET Chief Technology Officer

Mr. Arnet is the co-founder of Carrier Connect and has started and grown 9 IT, internet and technology companies since 1995.

Recipient of the 1999 BDC Young Entrepreneur of the Year Award, Mr. Arnet has enjoyed a successful career in the technology space. Mr. Arnet also works as an advisor in Investment Banking.



MEET THE TEAM



MITCHELL DEMETER BOARD MEMBER

• Proven entrepreneur and blockcheur and blockchain pioneer with over 15 years of experience in scaling and leading high-growth companies.

Mr. Demeter served as a Director of BIGG Digital Assets Inc. (TSX.V: BIGG), and currently serves as a Director at Bitcoin Well (TSXV: BTCW) and Neptune Digital Assets (TSX.V:NDA).



PETER SMYRNIOTIS BOARD MEMBER

- Leads and partness and partners with startups to achieve growth and secure venture backed funding. He works with Executive Teams within his portfolio to build high performance teams who develop robust product roadmaps, comprehensive GTM strategic plans, and then a capital plan to build high growth, high value ventures.
- Smyniotis is director of Victory Square Technologies, a leading Canadian technology accelerator, as well as director of Spark RE Technologies, CoPilot AI, TTGI and Rentatee Technologies Inc.

MEET THE TEAM



DAN BARNHOLDEN Capital Markets Advisor

Mr. Barnholden is a seasoned capital markets professional with over 20 years of experience in senior investment banking roles at bank-owned and boutique dealers in Toronto and Vancouver. He has raised billions of dollars in debt and equity for junior, mid-tier and senior companies, as well as advised dozens of companies on mergers, acquisitions, divestitures, and other financial, strategic and governance matters. Mr. Barnholden worked with an international investment banking firm where he was Managing Director, Investment Banking. He also served as Head of Investment Banking at a Vancouver based, employee-owned investment banking firm.

Mr. Barnholden currently serves as the CEO at Luca Mining (TSXV: LUCA).

CAP TABLE

Shares Outstanding	24,202,760
Stock Options*	1,883,353 @ .15 / .30 / .38 / .86
Warrants	5,468,125 @ .30, .50, .65, \$1
Total Diluted Outstanding	31,554,238

Key Highlights



14% of shares owned by Insiders (4.5M+ shares)



4.3M shares are escrowed from 24 to 36 months



6.1M shares escrowed until March 2026



4.6M shares escrowed from PureColo deal to Apr/Aug/Dec 2026



Only 9M shares free trading

CHART



2026 PROJECTIONS



CATALYSTS

ACQUIRE DC #5, #6+



- Add 5th and 6th data center to portfolio
- Grow top line revenue

US LISTING - OTCQB LISTING COMPLETE



- Start marketing south of border
- Unlock significant US investment

UPGRADE 200 BURRARD / FILL PERTH



- Unlock higher revenue potential
- Increase service offerings available

INVESTOR OUTREACH



- Tell the Carrier story & growth plan
- Increase interest and investment in Carrier

CARRIER CONNECT DATA SOLUTIONS

Contact: mark@CarrierConnectDS.com

TSXV: CCDS

OTCQB: CCDSF 🚉

WKN: A40XB1

