

Fully Permitted US Domestic Copper Supply

Corporate Presentation 2025



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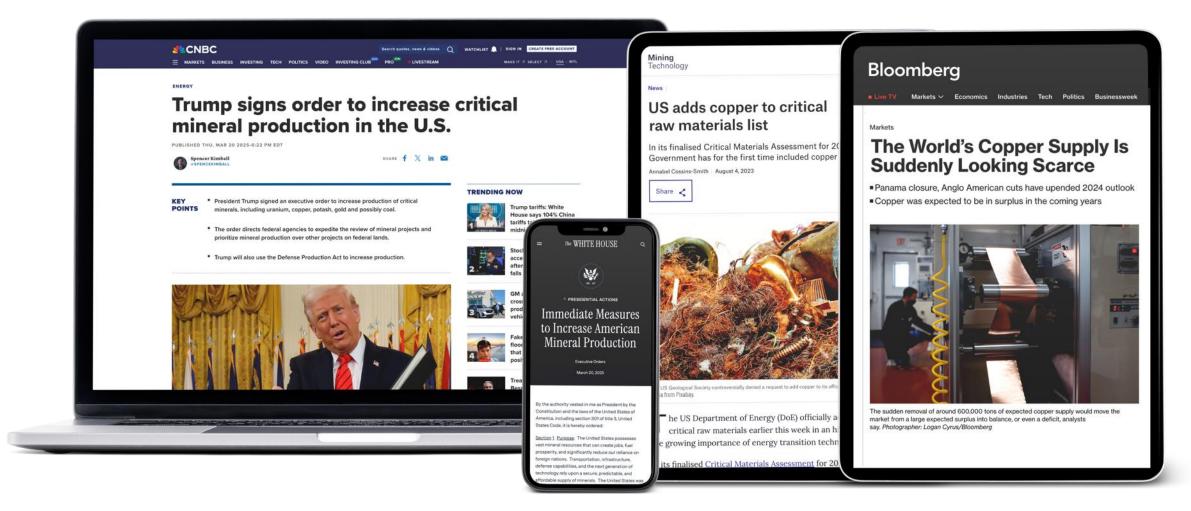
The reader is advised that a PEA is preliminary in nature and is intended to provide only an initial, high-level review of the Project potential and design options. The PEA mine plan and economic model include numerous assumptions and the use of Inferred resources. Inferred resources are too speculative geologically to have the economic considerations applied to them that would enable them to be categorized as mineral reserves and to be used in an economic analysis except as allowed for in PEA studies. There is no guarantee that Inferred resources can be converted to Indicated or Measured resources, and as such, there is no guarantee the Project economics described herein will be achieved. Conclusions, projections and estimates set out in this presentation are subject to important qualifications, assumptions and exclusions detailed in technical reports filed on SEDAR and available on the Company's website.

To United States Investors

Highland advises U.S. investors that this presentation contains the terms "inferred", "indicated" and "measured" resources. All resource estimates have been prepared in accordance with NI 43-101. NI 43-101 is a rule developed by the Canadian Securities Administrators which establishes standards for all public disclosure an issuer makes of scientific and technical information concerning mineral projects. Canadian standards differ significantly from the requirements of the United States Securities and Exchange Commission ("SEC"), and resource information contained therein may not be comparable to similar information disclosed by U.S. companies. In particular, and without limiting the generality of the foregoing, the term "resource" does not equate to the term "reserves". "Inferred resources" have a great amount of uncertainty as to their existence, and great uncertainty as to their economic and legal feasibility. It cannot be assumed that all or any part of an "inferred resource" will ever be upgraded to a higher category. U.S. investors are cautioned not to assume that all or any part of mineral deposits in the "measured" or "indicated" resource categories will ever be converted into reserves.

US Urgently Needs Domestic Copper Supply







Copperwood Stands Ready



Value Proposition: Highland is advancing to a near-term construction decision at exactly the right time, providing investors leverage to changes in copper price, in addition to a Price/NAV rerate opportunity.



US Location

Tier 1 US Location with key support from Michigan and local communities



Permits in Hand

Copperwood is one of the only fully-permitted projects in its peer group



Resource Scale

Multi-billion pound copper resource with growth upside, long-lived assets



Copper Leverage

A 25% increase in copper price generates a 300% increase in net asset value at Copperwood

Governor Whitmer: "Build, Michigan, Build"





State Permitting
Process on Private Land



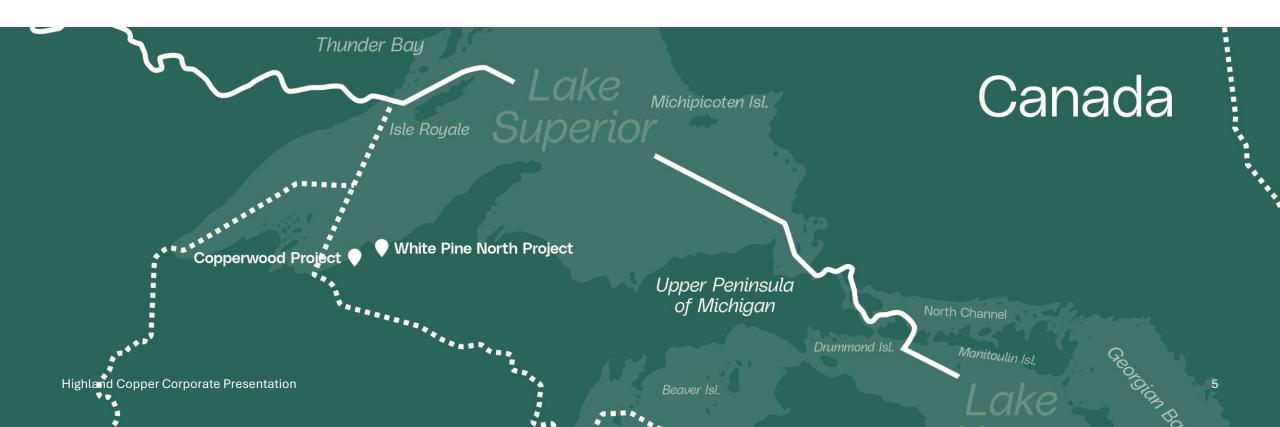
Supply to Michigan Industry & OEMs



Community Support

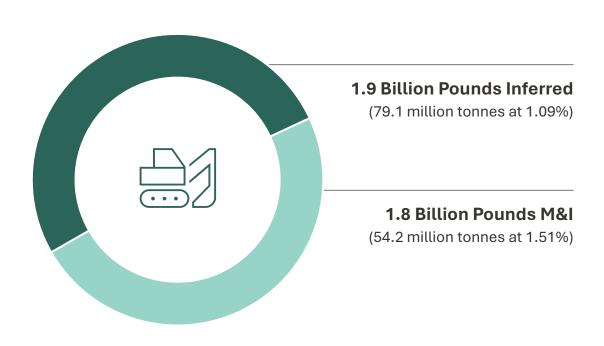


\$50 Million State Grant Proposal



Multi-Billion Pound Resource, Well Sequenced

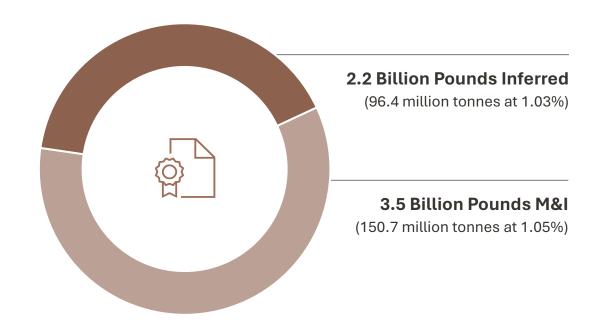




Copperwood Project

Advancing toward construction

- ightarrow 3.7 B Pounds contained copper
- → Fully-permitted, early site preparation initiated
- \rightarrow 11-year initial Mine Life, 2023 Feasibility Study
- ightarrow 30k tonnes/yr



White Pine North Project (34% Interest)

Advancing toward permits and Feasibility study

- ightarrow 5.7 B Pounds contained copper
- → Kinterra JV, Project Management in place, drilling initiated
- ightarrow 20+ year Mine Life, 2023 Preliminary Economic Assessment
- \rightarrow 42k tonne/yr (100% basis)

State Permitting on Private Land

| Copperwood Project | Permit Type |
|-----------------------|--|
| \bigcirc | Part 31: Water Resource Protection, NPDES Permit |
| \odot | Part 315: Dam Safety Permit |
| \bigcirc | Part 325: Great Lake Submerged Land Permit |
| \bigcirc | Part 303: Wetland Protection |
| \bigcirc | Part 301: Inland Lakes and Streams |
| \bigcirc | Part 55: Air Discharge |
| \odot | Part 632: Nonferrous Metallic Mining |



True Leverage to Copper Price



Pro Forma Highland Copper

| 100% Copperwood 2023 Feasibility Study | Metric* | 34% White Pine North 2023 PEA | |
|---|--|---|--|
| \$168 m | After-tax NPV 8 @ \$4.00 Copper | \$279 m | |
| \$507 m | After-tax NPV ⁸ @ \$5.00 Copper | \$525 m | |
| 17.6% | After-tax IRR (%) @ \$4.00 Copper | 20.8% | |
| 33.4% | After-tax IRR (%) @ \$5.00 Copper | 29.6% | |
| 10.7 | Life of Mine (Years) | 21.8 | |
| \$391 m | Initial Capital (net pre-prod revenues) | \$209m | |
| \$1.99 / pound | Life of Mine Cash Costs | \$1.58 / pound | |
| 30 k tonnes / 67 mlbs | Annual Production | 42 k tonnes / 93 mlbs (100%) | |
| Highland | Management and Funding | Kinterra | |



Copperwood Project

Responsible Project Design

Key Environmental Considerations

- → Underground mine with modest surface footprint
- → Electing not to draw water from Lake Superior
- → Rigorous water treatment and monitoring
- → Wetland preservation area of 717 acres protected in perpetuity
- → Financial assurance in place with State of Michigan
- \rightarrow 2023/2024 site work completed with no environmental incidents
- → Enclosed processing plant to mitigate light and noise

Community Impact

- → Projected 300 jobs in construction and 380 jobs in operation
- → Indirect impact of jobs created in region
- → Considerable tax revenue for local communities



Highly Levered to Copper Price, Opportunities Upside



25% Increase in Copper Price = 300% NPV Increase

| Cu Price (\$/lb) | NPV 0% (\$M) | NPV 8% (\$M) | IRR (%) | Payback (Years) |
|---------------------|-----------------|-----------------|------------|--------------------|
| 5.00 | 1,013 | 507 | 33.4 | 2.0 |
| 4.50 | 729 | 333 | 25.6 | 2.5 |
| 4.25 | 587 | 246 | 21.4 | 2.9 |
| 4.00 | 456 | 168 | 17.6 | 3.5 |
| 3.75 | 308 | 75 | 12.4 | 4.4 |

Value Creation Opportunities:

- → Life of mine additions, converting 79 million inferred tonnes
- → Ultrafine flotation technology
- → Metallurgical recovery optimization
- → Reagent suite optimization
- → Process plant optimizations
- → Ground support design criteria and mining height optimization
- → Potential royalty restructuring
- → Government grants

2024 Execution Set Stage for Development





Initial Site Work

- → Initial site impacts complete
- → Mitigating wetland constructed
- → 717-acre wetland preservation area



Union Engagement

- → Letter of intent signed
- → Intention for Project Labor Agreement
- → Formal Union support letters received



Key Team in Place

- → Project Director Wynand van Dyk
- → Site Manager Mike Foley
- > Environmental Director Andrea Martin

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2025 Execution Drives to Construction Decision





Detailed Engineering

- → DRA Global engaged January 2025
- → Phase 1 Engineering initiated
- → Derisk and optimize Copperwood



Metallurgical Drilling

- → Drill program complete
- \rightarrow Core samples now at lab
- → Ultrafine flotation technology testing Q3



Community Engagement

- ightarrow Solidifying strong support in Upper Peninsula
- → Education on project and grant
- Preparing for construction hiring



White Pine North Project

PEA Highlights (100%)*



\$821 million

After-tax NPV 8%

20.8%

After-tax IRR

22-year life of mine

1.33

NPV / Initial Capex

\$615 million

Initial Capital¹

\$1.58 / lb

LOM Cash Cost²

5.7 B lbs

Contained Copper³

White Pine Adds Sequential Growth





Drilling

- → Consolidated 20,800m program complete
- \rightarrow Met and geotech samples collected
- → Advance toward resource update



Environmental Baselining

- → Multiple studies complete in 2024
- → On-going studies in 2025
- \rightarrow Key preparation for permit submissions



Engineering Trade-offs

- → Completing key trade-offs on mine plan
- → Metallurgical trade-offs on optimal recovery
- → Progress toward a PFS

Drive to Permitting and Pre-Feasibility Study

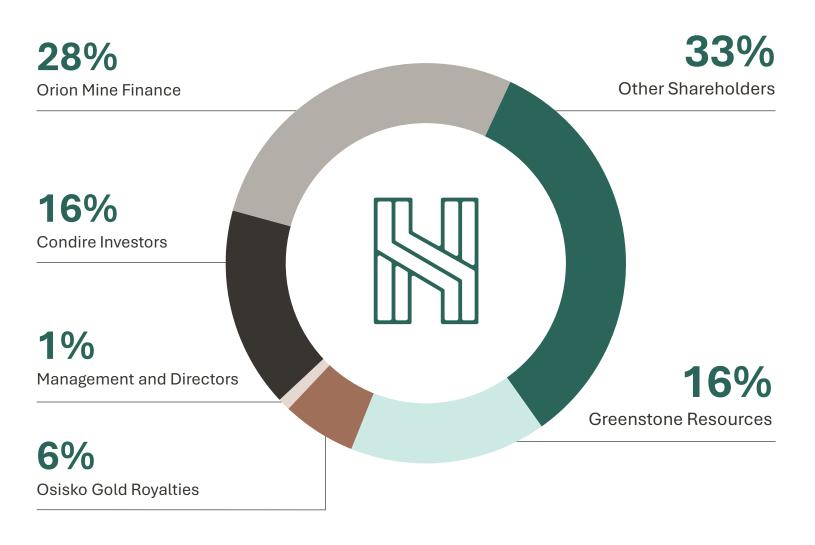


Investor Information



Backing from Key Mining Funds





736 million

shares outstanding

39 million

options outstanding

\$14.3 million

cash at December 2024

\$7.9 million

LT debt at December 2024





Analyst Coverage

Capital Structure

Key Catalysts





Copperwood Project

- → Q3 2025 Ultrafine Flotation Testing Complete
- → Q3 2025 Completion of Phase 1 Engineering
- → **H2 2025** Determination on State Grant
- → **H2 2025** Review of Federal Funding Opportunities
- → **Q1 2026** Completion of Phase 2 Engineering
- H1 2026 Potential Construction Decision and Initiation of Project Financing



White Pine North Project*

- → Advance toward Resource Update
- → Progress toward a Pre-Feasibility Study
- → Ongoing Environmental Baselining
- → Initiate Permit Application Preparation
- → Potential Stream Renegotiation
- → Potential FS Initiation

^{*} Kinterra is the operator of the White Pine Project and controls the development timeline.

The Big Picture - Building a US Regional Copper Producer





Regional First Entrant



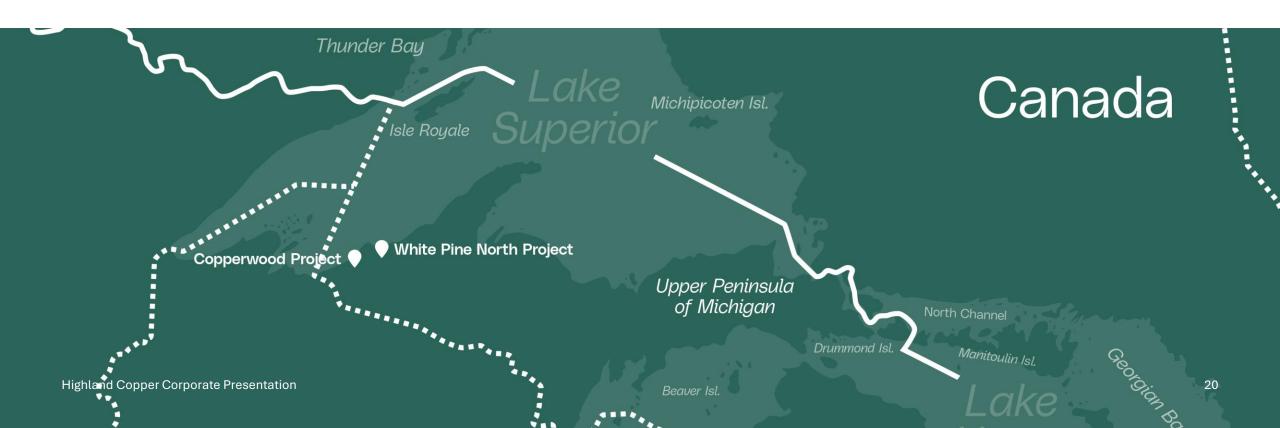
Producer Rerate



Leverage to Copper Price



Critical Mineral Alignment





Appendix



Balanced Board and Management





Barry O'Shea
CEO, Director



Jonathan Cherry
Independent Director
CEO, Perpetua



David Tennant
Independent Director
Former Partner M&A
McCarthy Tetrault LLP



Stephen HicksHighland Chair
CEO, JM Longyear



Melanie Miller
Independent Director
Former GM Hemlo
Mine Barrick



Jo Mark Zurel
Independent Director
Chair, Fortis Inc



Wynand van Dyk
Project Director



Director
VP Corporate
Development, Osisko



Cybill TsungChief Financial Officer

Mineral Reserves Estimate*



| Copperwood | Tonnes (MT) | Cu Grade (%) | Ag Grade (g/t) | Cu Contained (M lbs) | Ag Contained (M oz) |
|-------------------|----------------|-----------------|-------------------|-------------------------|------------------------|
| Proven | 18.2 | 1.49 | 4.47 | 597 | 2.6 |
| Probable | 7.5 | 1.34 | 2.56 | 222 | 0.6 |
| Proven & Probable | 25.7 | 1.45 | 3.91 | 820 | 3.2 |

Notes on Mineral Reserve Estimates: 1) The Mineral Reserves were estimated using the Canadian Institute of Mining, Metallurgy and Petroleum (CIM) Estimation of Mineral Resources & Mineral Reserves Best Practice Guidelines (Nov 29, 2019) and CIM Definition Standards for Mineral Resources and Reserves, (May 10, 2014). 2) Mineral Reserves are estimated at a cut-off grade of 1% Cu. The cut-off will vary depending on the economic context and the operating parameters. 3) Mineral Reserves are estimated using a long-term copper price of \$4.00/lb and a silver price of \$25.00/oz. 4)

Assuming a long-term copper price \$4.00/lb, a sliding scale 4.0% NSR royalty on the Copperwood Project is payable to leaseholders. A 1.5% NSR royalty on the Copperwood Project payable to Osisko Gold Royalties Ltd. This also includes an additional 11.5% silver mineral royalty payable to Osisko Stream Royalties. 5) Mineral Reserves are estimated using an ore loss of 3%, a dilution of 0.1 m for the floor and a 0.25 m for the back of the stope and the development. 6) The economic viability of the mineral reserve has been demonstrated. 7) A minimum mining height of 2.1 m was used. 8) The copper recovery was estimated at 86%. 9) The Qualified Person for the estimate is Carl Michaud, P. Eng., Underground Engineering Manager for GMSI. The estimate has an effective date of May 25, 2022 10) The numbers may not sum due to rounding; rounding followed the recommendations in NI 43-101. 11) The geotechnical parameters of the previous technical report from June 2018 were used in this Feasibility Study update.

Mineral Resource Estimate*



| Deposits | Resource Category | Tonnage (M t) | Copper Grade (%) | Silver Grade (g/t) | Copper Contained (M lbs) | Silver Contained (M oz) |
|----------------|----------------------|------------------|------------------------|--------------------------|--------------------------------|-------------------------------|
| LCBS | Measured | 27.9 | 1.7 | 4.5 | 1,023 | 4.1 |
| | Indicated | 16.1 | 1.4 | 2.4 | 504 | 1.2 |
| | M + I | 44.0 | 1.6 | 3.7 | 1,527 | 5.3 |
| | Inferred | 2.3 | 1.1 | 1.2 | 56 | 0.1 |
| UCBS | Measured | 0.1 | 1.0 | 4.6 | 2.0 | - |
| | Indicated | 10.1 | 1.1 | 3.1 | 253 | 1.0 |
| | M + I | 10.2 | 1.1 | 3.1 | 255 | 1.0 |
| | Inferred | - | - | - | - | - |
| Satellite LCBS | Inferred | 49.7 | 1.1 | 2.5 | 1,210 | 3.9 |
| Satellite UCBS | Inferred | 27.1 | 1.1 | 5.7 | 630 | 5.0 |

Notes on Mineral Resources: 1) Mineral Resources are reported using a copper price of \$4.00/lb and a silver price of \$25/oz. 2) A payable rate of 96.5% for copper and 90% for silver was assumed. 3) The Copperwood Feasibility Study reported metallurgical testing with recovery of 86% for copper and 73.5% for silver. 4) Cut-off grade of 0.9% copper was used, based on an underground "room and pillar" mining scenario. 5) Operating costs are based on a processing plant located at the Copperwood site. 6) Assuming a long-term copper price of \$4.00/lb, a sliding scale 5.5% Net Smelter Return ("NSR") royalty on the Copperwood Project is payable to leaseholders. 7) Measured, Indicated and Inferred Mineral Resources have a drill hole spacing of 175 m, 250 m and 350 m, respectively. 8) A minimum mining thickness of 2m was applied. No additional unplanned mining dilution and mining loss were considered for the Mineral Resources. 9) Rock bulk densities are based on rock types. 10) Classification of Mineral Resources conforms to CIM Definition Standards (2014). 11) The Qualified Person for the estimate is Mr. James Purchase, P.Geo., of GMSI. The estimate has an effective date of February 28, 2022. 12) LCBS: Lower Copper Bearing Sequence. 13) UCBS: Upper Copper Bearing Sequence. 14) The quantity and grade of reported Inferred Resources in this estimation are uncertain in nature and there has been insufficient exploration to define these Inferred Resources as Indicated or Measured Mineral Resources.

Mineral Resource Estimate*



| Ore Column | Resource Category | Tonnage (M t) | Copper Grade (%) | Silver Grade (g/t) | Copper Contained (M lbs) | Silver Contained (M oz) |
|--------------------------|----------------------|------------------|---------------------|--------------------------|--------------------------------|-------------------------------|
| Full Column (3 m) | Indicated | 37.8 | 1.03 | 10.1 | 857 | 12.3 |
| | Inferred | 0 | - | - | 0 | 0 |
| Parting Shale (2 m) | Indicated | 112.8 | 1.06 | 14.6 | 2,640 | 53.1 |
| | Inferred | 96.4 | 1.03 | 9.0 | 2,183 | 27.8 |
| White Pine North (Total) | Indicated | 150.7 | 1.05 | 13.5 | 3,497 | 65.5 |
| | Inferred | 96.4 | 1.03 | 9.0 | 2,183 | 27.8 |

Notes on Mineral Resources: 1) Mineral Resources are reported using a copper price of US\$4.00/lb and a silver price of US\$25/oz. 2) A payable rate of 96.5% for copper and 90% for silver was assumed. 3) Metallurgical recoveries of 88% for copper and 73.4% for silver were assumed. 4) A cut-off grade of 0.90% copper was used, based on an underground "room and pillar" mining scenario. 5) Mineral Resources are reported within the most probable extraction scenario of Full Column or Parting Shale based on mine engineering. 6) Operating costs are based on a processing plant located at the White Pine site. 7) A flat NSR royalty rate of \$0.10/lb Cu payable was applied, which incorporates three royalties on the project (Osisko Silver royalties, Osisko Copper royalties, and Longyear Royalty). 8) Minimum mining thicknesses of 2 m and 3 m were applied to the Parting Shale and the Full Column respectively. 9) No mining dilution and mining loss were considered for the Mineral Resources. 10) Mineralized rock bulk densities is assumed at 2.74 g/cc. 11) Classification of Mineral Resources conforms to CIM definitions. 12) The qualified persons for the estimate are Mr. Réjean Sirois, P.Eng., consultant for GMSI and Mr. Christian Beaulieu, P.Geo., consultant for GMSI. The estimate has an effective date of June 12, 2023. 13) Mineral Resources that are not mineral reserves do not have demonstrated economic viability. The estimate of Mineral Resources may be materially affected by environmental, permitting, legal, title, taxation, sociopolitical, marketing, or other relevant issues. 14) Parting Shale: interval defined from the base of the Lower Transition unit to the top of the Thinly unit. 16) The quantity and grade of reported Inferred Resources in this estimation are uncertain in nature and there has been insufficient exploration to define these Inferred Resources as Indicated or Measured Mineral Resources.



www.highlandcopper.com info@highlandcopper.com +1-450-677-2455

Registered Office

Royal Centre, 1055 West Georgia St, Suite 1500 Vancouver, British Columbia Canada, V6E 4N7

Mailing Address

Highland Copper Company Inc. 130 King Street West, Suite 1900 Toronto, Ontario Canada, M5X 1E3

Project Office

Copperwood Resources Inc. 310 US Highway 2, Suite B Wakefield, MI 49968